Foxconn Technology Corp.

2026 Q2 Investor Conference

Lin Yu-Kai

WWW.FOXCONNTECH.COM.TW

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Agenda

1. Current Business & Outlook
2. Financial Performance
3. ESG Strategy
4. Q&A

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01.

CURRENT BUSINESS & OUTLOOK

FOXCONN TECHNOLOGY CORP.

About Foxconn Technology

35

Founded in 1990, dedicated to innovative R&D of advanced ICT products for 35 years.

10

Globally distributed production bases and supply chains across 10 core locations.

1562

2025 revenue NT$156.2 billion, approximately USD 5 billion.

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Products

Gaming Consoles

Casing

Thermal

Robots

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Business Units

Foxconn Technology Co., Ltd.

(FTC) 2354.TW

- **Metal Chassis Division**
- **Thermal Module Division**
- **Intelligent Product Division**
- **Game Console Division**
- **Light Metal Product Division**

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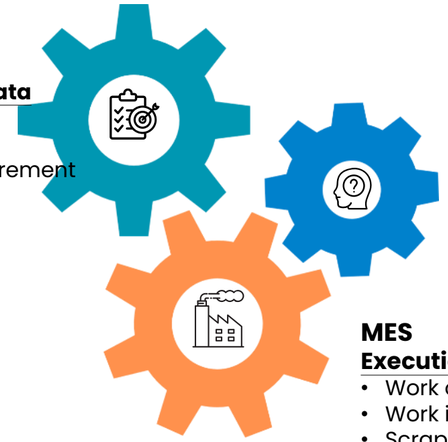
Electronic Manufacturing Services



ERP
Transactional data

- Sale Orders
- Material Requirement Planning
- Customers
- Suppliers

PLM
Product and Process data

- Engineering Bill of Material
- Manufacturing Bill of Material
- Process Plan
- Work Instruction

MES
Execution data

- Work orders
- Work in progress details
- Scrap/non conformance details
- As built Bill of Material

From Design to manufacturing → **ODM**

Co-develop product, EMS handles DFM/NPI → **JDM**

Customer provides spec/design, EMS handles manufacturing → **OEM**

Plan

- Customer Requirement Gathering
- Initial Product Definition
- Regulatory & Compliance Requirements

Develop

- Product Definition
- Industrial Design, ID
- Hardware Design, EE
- SW/FW Design
- DFM & DFT
- System Integration
- Quality Assurance
- Cost Structure Optimization

Engineering

- NPI (DVT/PVT/MP)
- Automatic Testing
- Test Laboratory Facilities
- Compliance & Certification

Manufacturing

- PCBA (SMT/DIP)
- ME PARTS Manufacturing
- Product Assembly
- Efficiency / Quality Control
- MES Traceability System
- IQC/IPQC/FQC/OQC

Service

- Supply Chain Management
- Material Sourcing
- Multi-modal Logistics
- Internal Trade & Customs
- After Sales Service

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Operations, Manufacturing & Services

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Operations, Manufacturing & Services

01

Plan

- Local Market Demand
- Supply Chain Integration
- Compliance Development
- Customized Roadmap

02

Develop

- Local Technical Support
- Joint Development
- Compatibility Testing
- IP & Trade Secret Protection

03

NPI / New Product Introduction

- Rapid Prototyping
- Local DVT/EVT Testing
- Compliance Manufacturing
- Small-batch Pilot Run

04

Manufacturing Service

- Local Assembly & Testing
- Tariff Optimization
- Traceability Management
- Field RMA
- Monitoring, Diagnostics & Preventive Maintenance

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Operations, Manufacturing & Services

Engineering

- NPI (EVT/PVP/MP)
- Automatic Testing
- Cost Reduction, Value Added
- DFM & DFT
- Test Laboratory Facilities

Manufacturing

- PCBA (SMT/DIP)
- Product Assembly
- Efficiency / Quality Control
- MES Traceability System
- Vertical Integration

Quality Management

- Quality Engineering
- Quality Management
- IQC/IPQC/FQC/OQC
- Quality Certifications
- Supplier Quality Metrics

Comprehensive Solutions

- Supply Chain Management
- Material Sourcing
- Multi-model Logistics
- Trade & Customs
- After Sales Service

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Operations, Manufacturing & Services

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- U.S. Manufacturing Base
- Vertically Integrated Production
- Intelligent Manufacturing & Automated Production

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Operations, Manufacturing & Services

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Robot Products & Services

Smart Home

Integrating voice recognition, environmental sensing, and IoT capabilities to assist users with daily tasks. Robots operate around the clock, significantly reducing household burdens, while edge computing and large language models deliver personalized assistance.

Education

Evolving from assistive tools to interactive learning companions. Gamified interactions motivate learning in coding, STEM, and language subjects, with personalized support for students with special educational needs.

Inspection Management

Deployed in factories, warehouses, and public spaces, inspection robots detect anomalies in real time and automatically report to backend management systems, significantly increasing patrol frequency and reducing incident response times.

Healthcare Services

Expanding from logistics and delivery to interactive and assistive functions, robots support clinical decision-making through precision sensing and data recording, alleviating healthcare staffing shortages and improving overall care quality.

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Robot Products & Services

Robotics + Physical AI

Extending the robot's service boundary from the "information layer" fully into the "physical" Robots become intelligent agents capable of proactive perception, understanding, and decision-making. Whether in homes or commercial and public spaces, they deliver context-aware services that continuously improve with user habits and environmental changes, realizing truly human-centric intelligent services.

01 Video Large Model + Scene Understanding

02 Self-Programming + Autonomous Action Planning

03 Visual SLAM + LiDAR Fusion

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Robot Products & Services

Robot as a Service

CapEx to OpEx
LTV+

Consolidating the product lifecycle into a predictable recurring revenue stream, enhancing Customer Lifetime Value (LTV) and delivering better financial returns for both customers and service providers.

Data Flywheel
Information+

Built on reliable robotics hardware, AI models can be trained across broader scenarios, leveraging economies of scale to collect richer data and drive higher-quality robotic services.

Land and Expand
ROI+

After initial deployment and validation, customers can expand to more scenarios. Unit economics improve positively at scale, enhancing ROI and shortening overall payback periods.

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02.

FINANCIAL PERFORMANCE

Financial Performance

The company's Earnings per share of 2026Q1 was NT$0.47

- Revenue growth rate : -15.65%
- Gross margin : 4.84%
- Operating profit rate : 1.48%
- Net Profit rate : 2.59%

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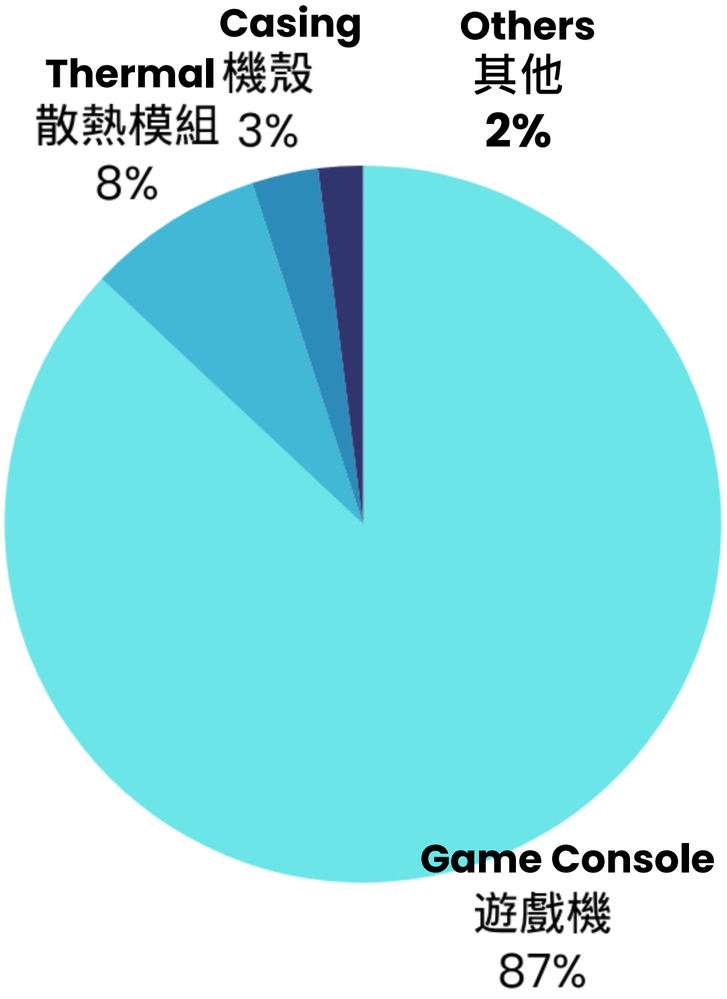
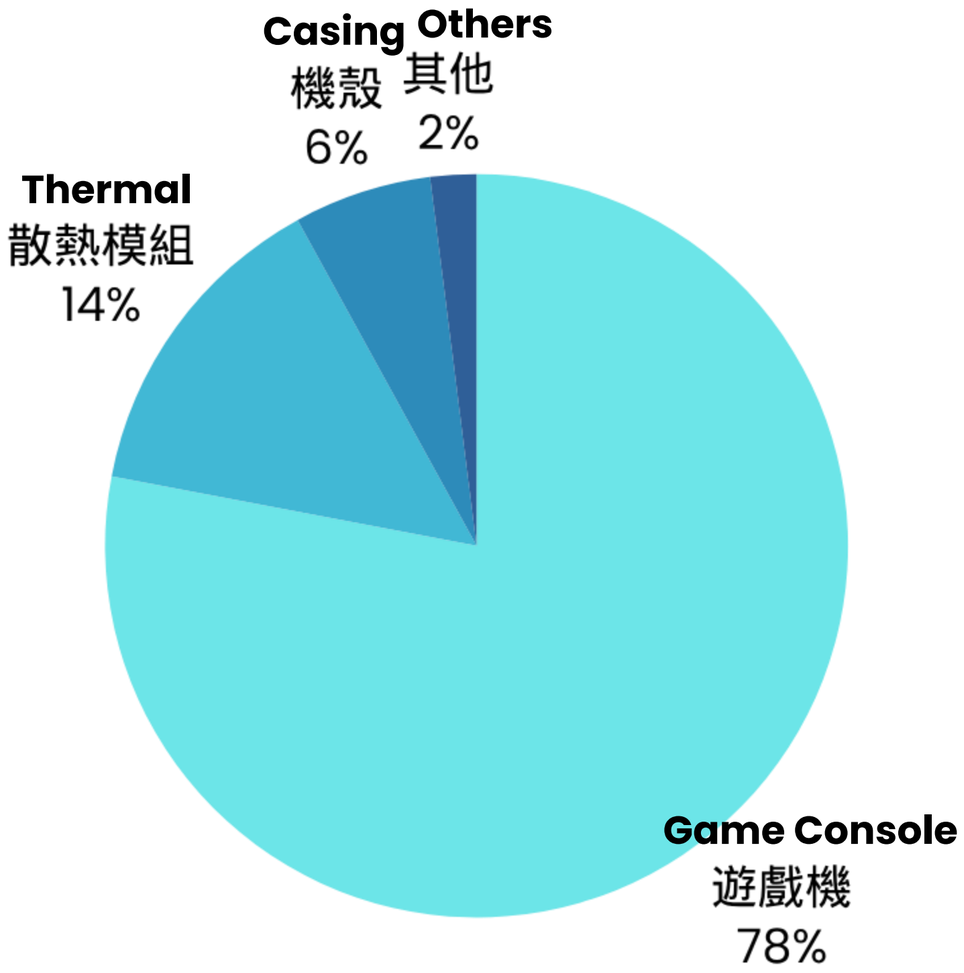
Revenues



2025Q1



2026Q1

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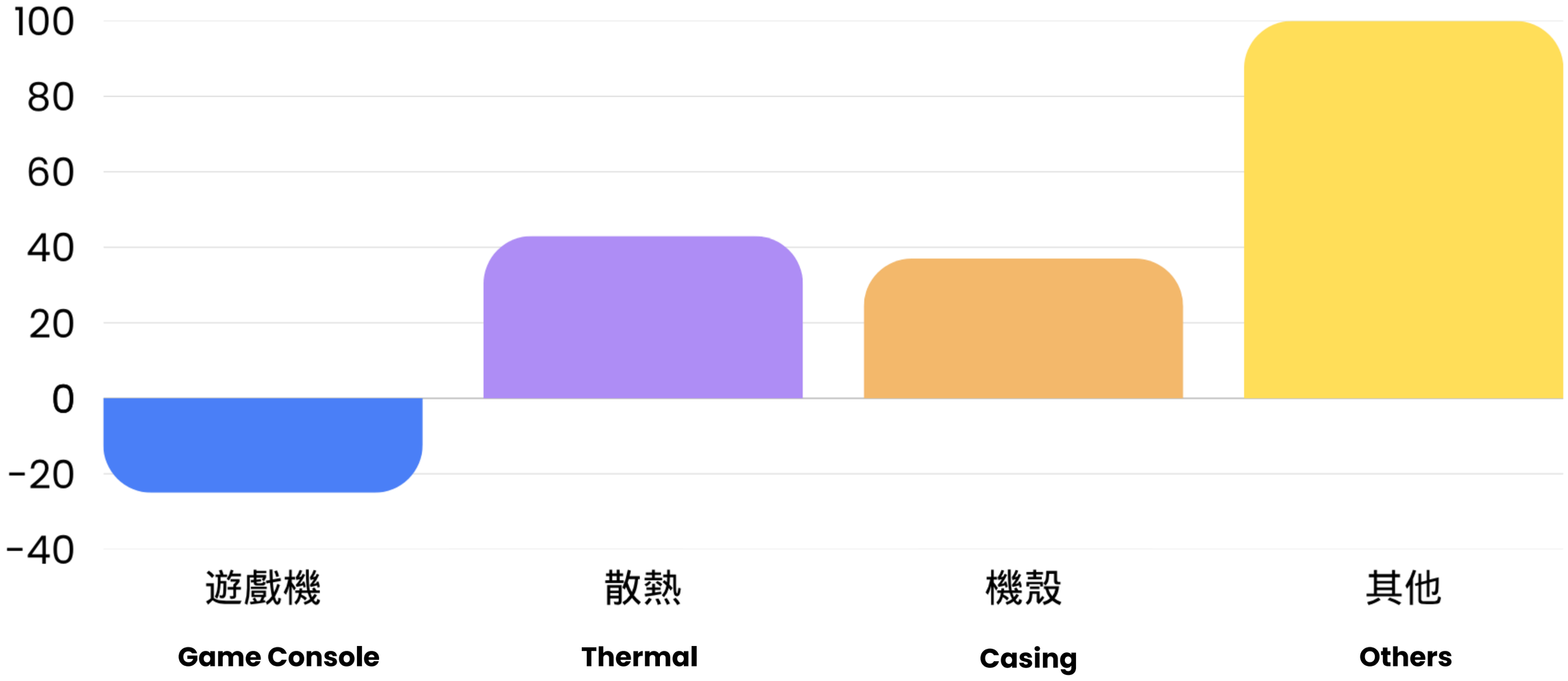
Revenues Growth Rate (YoY)



2026Q1

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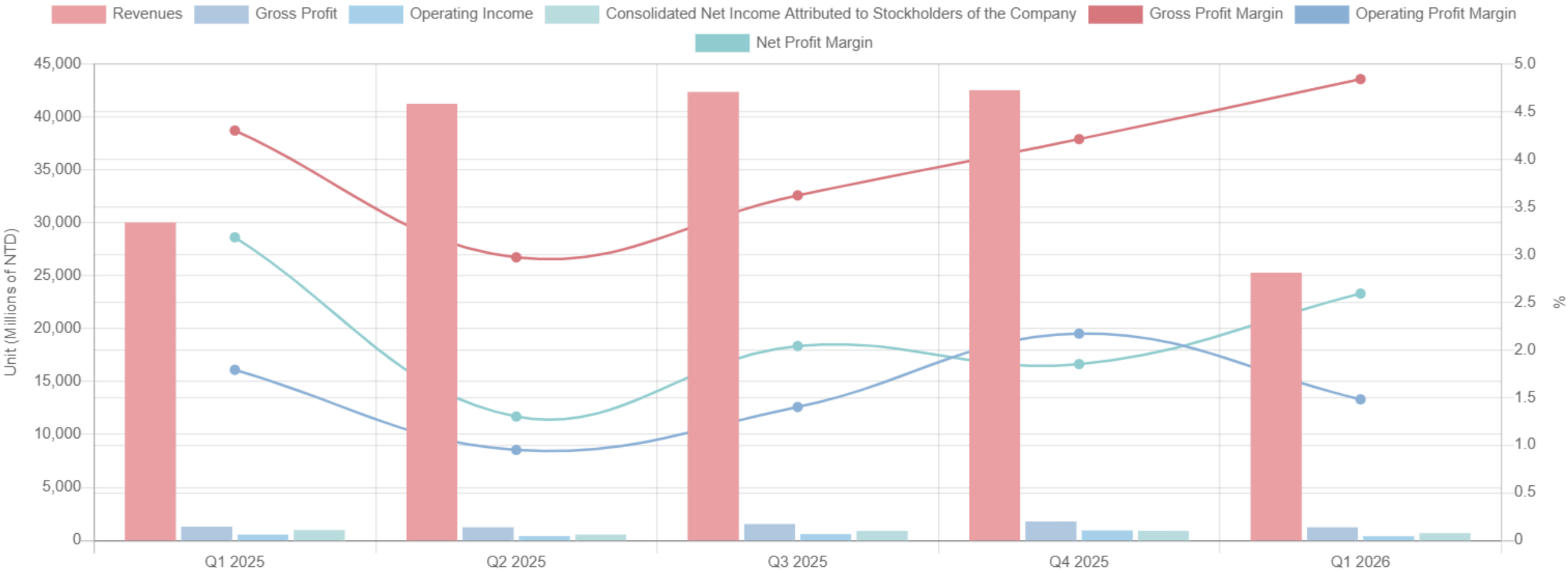
Income Statement



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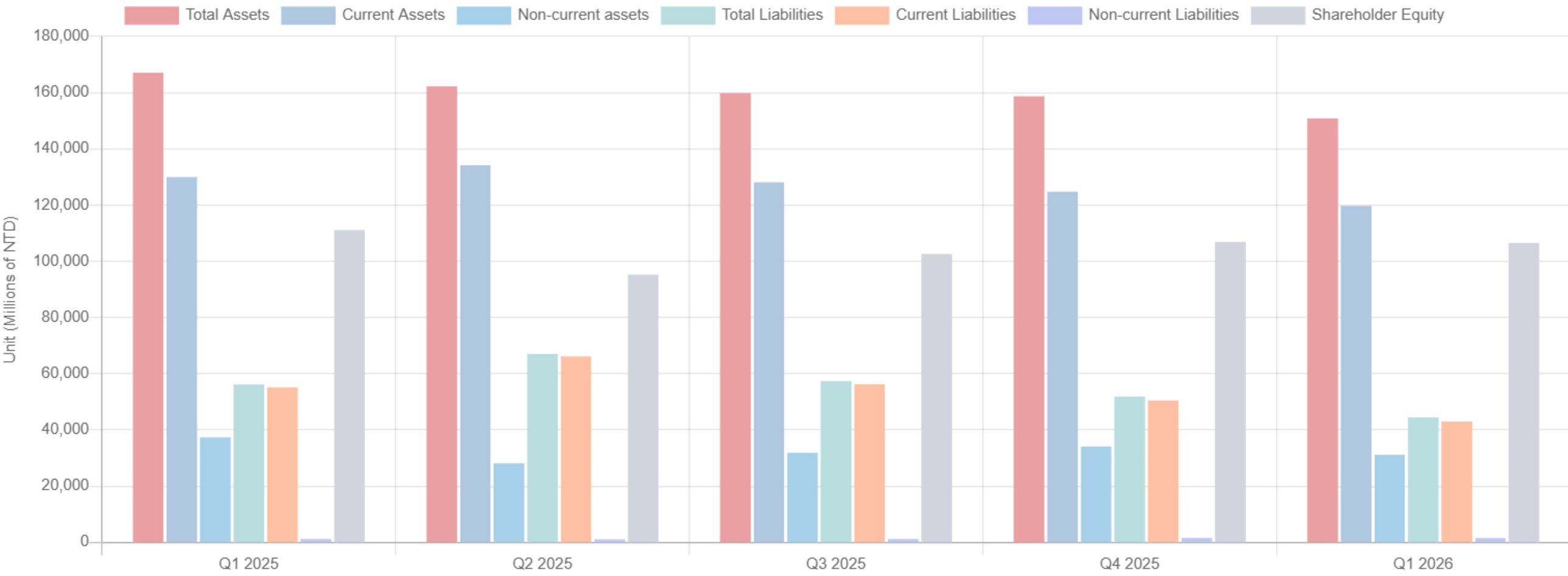
Balance Sheet



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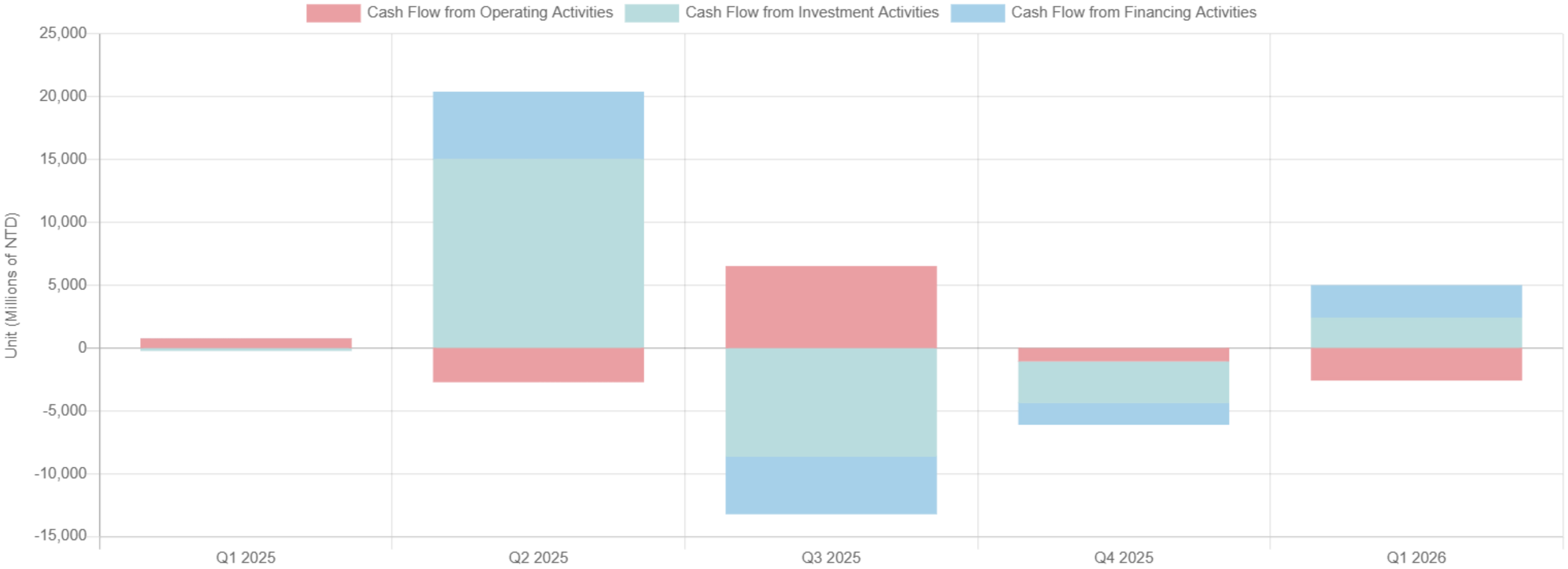
Cash Flow Statement



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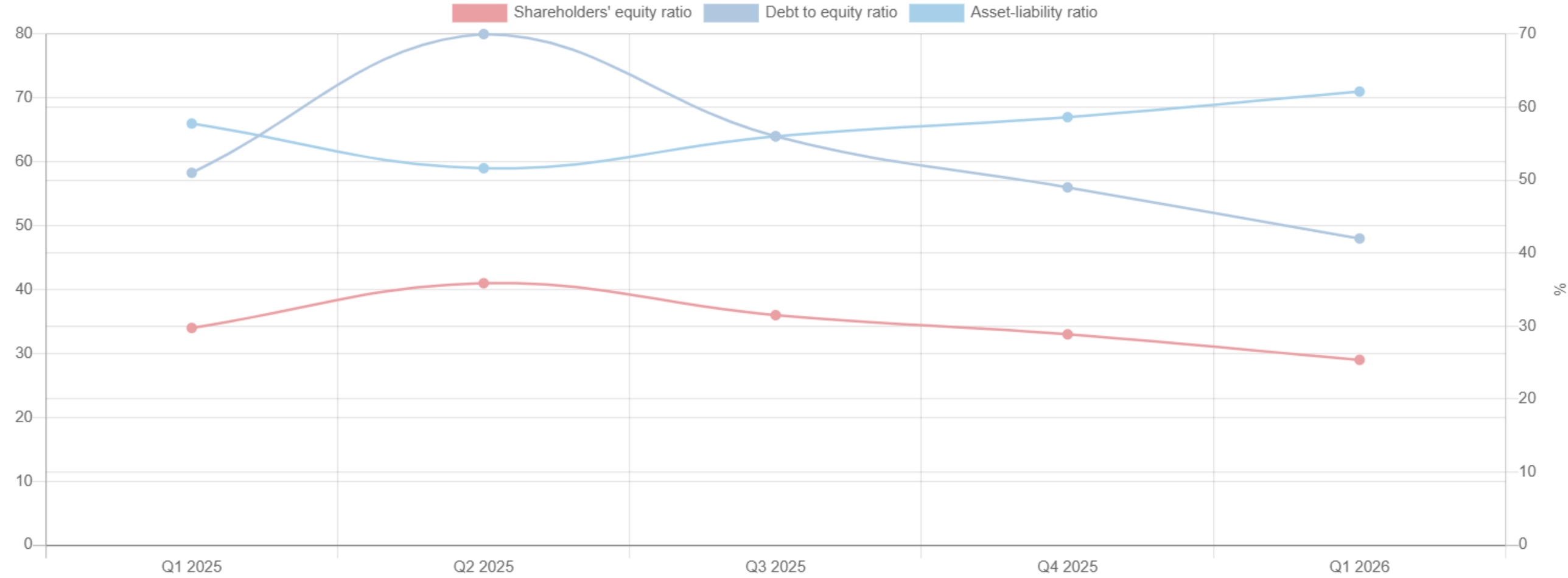
Key Ratios



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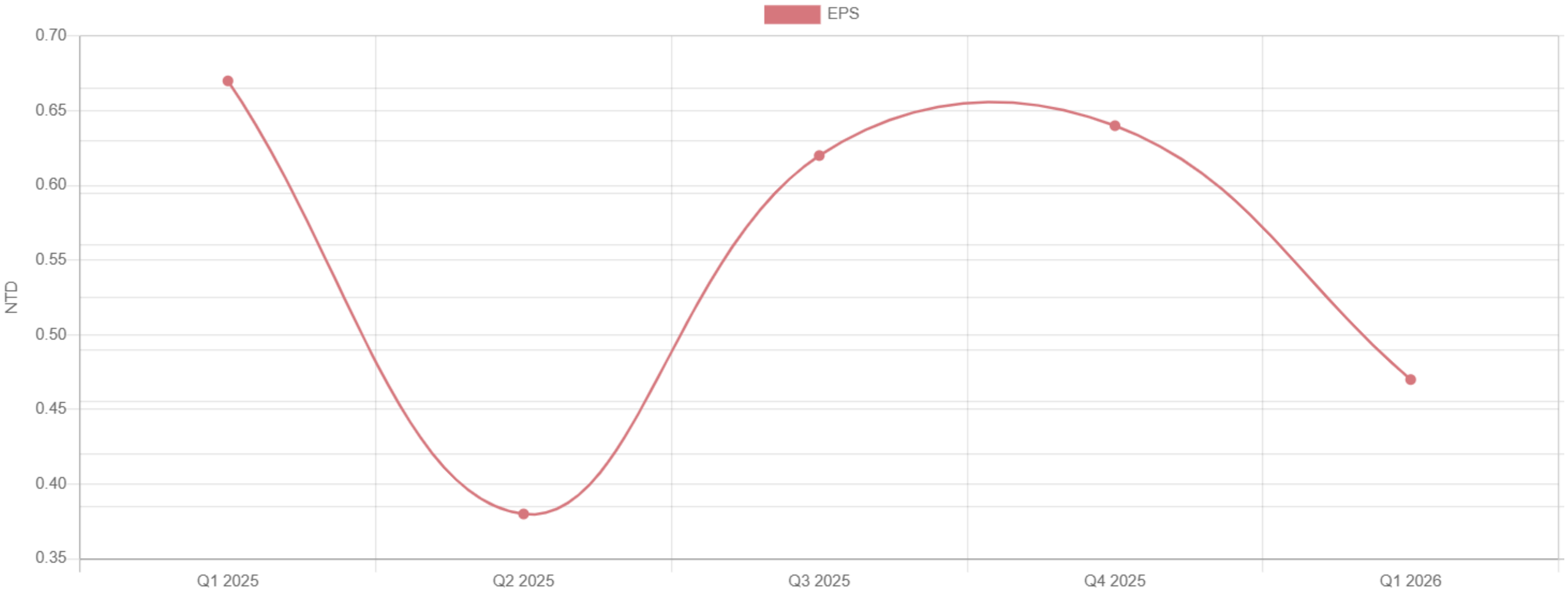
EPS



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03.

ESG STRATEGY

Sustainable Development and Environmental, Social, and Corporate Governance (ESG)

In 2024, we established a "Sustainability Promotion Office," integrating FTC's human and material resources to demonstrate our commitment to sustainability. FTC will continue with the concept of innovation within stability, expressing our commitment to sustainable operations to all stakeholders. The following are the key items and implementation results for 2024:

Continuing to Improve Corporate Governance

FTC insists on transparency and stakeholders' rights, and believes that a sound and effective board of directors is the foundation of corporate governance. The company has established "Corporate Governance Practice Principles," actively maintaining stakeholder rights, strengthening board structure and operations, enhancing information transparency, and implementing sustainable development, while helping stakeholders understand corporate governance effectiveness.

Strengthening Information Security

To pursue corporate sustainable operations and protect customer trust, Foxconn continues to promote company information security policies to maintain information confidentiality, integrity, availability, and compliance, avoiding inappropriate use, leakage, tampering, damage, or loss of assets when human error, deliberate destruction, or natural disasters occur, which could affect company operations or damage company interests.

Increasing Use of Renewable Energy

As an industry-leading manufacturer, our mission is "energy-saving, low-carbon, green environmental protection for sustainable development," committed to strictly "complying with environment and energy regulations related to our activities, products, and services" and "customer requirements." Important operating locations have all implemented ISO 14001 environmental management system and completed external verification, using the plan-do-check-act (PDCA) model to promote continuous improvement, reducing prevention of major potential environmental impacts.

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Sustainable Development and Environmental, Social, and Corporate Governance (ESG)

Corporate Governance: Board of directors has more than half independent directors (60%) among the 5 members, including 2 female independent directors (40%). FTC has established a "Sustainable Development Committee" chaired by the chairman of the board, with the general manager and senior executives from each factory area serving as committee chairman and vice-chairman, jointly determining the company's sustainable strategy direction and leading related sustainable projects. The "Sustainability Promotion Office" is responsible for implementing the "Sustainable Development Committee's" strategic guidance and advancing sustainable business through three dimensions: environmental promotion, social integration, and corporate governance.

Environmental Protection: FTC continuously builds solar power facilities and purchases green electricity certificates at various factory areas, increasing the proportion of renewable energy use. The proportion of various products using recycled materials continues to increase, and the R&D department actively expands the application of recyclable materials and designs to reduce waste or packaging. Our international customer service facilities in Yantai and Foshan successfully obtained international UL 2799 waste zero landfill platinum and gold certification in 2024.

Social Welfare: FTC provides multiple cooperation programs to support medical institutions, schools, and cultural education businesses over the years. We also take practical actions to care for the disadvantaged, provide social welfare donations, encourage environmental education, and respond to international disaster relief efforts. At the same time, FTC regularly holds blood donation activities, community environmental cleaning, and integration at various factory areas each year, encouraging employees to serve society together.

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Certification

Management system / Factory area	Taiwan	Yantai	Taiyuan	Kunshan	Foshan	Nanning	Shenyang	Jincheng
Quality Management System ISO 9001		●	●	●	●	●		●
Quality Management IATF 16949		●	●	●	●		●	
Hazardous Substance Process Management System QC080000					●			
Medical Supplies - Quality ISO13485	●				●			●
Environmental Management ISO14001		●	●	●	●	●	●	●
Energy Management ISO50001		●	●		●			
Water Resources Management Standards AWS				●				
Information Security Management ISO27001					●			
Information Security TISAX			●				●	
Occupational Health and Safety Management ISO45001		●	●	●	●	●	●	●
Greenhouse Gas Inventory ISO14064-1	●	●	●	●	●	●		
RBA Corporate Social Responsibility			●		●			

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04.

Q&A

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CONTACT US

YUKAI LIN

Spokesperson

+886-2-2268-0970 * 5010-14556

www.foxconntech.com.tw

IRPR@ftc-foxconn.com

No. 3-2, Zhongshan Road, Tucheng District, New Taipei City

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